# CITY OF CAMAS 2019-2020 RECOMMENDED BUDGET

October 1, 2018

# Strategic Plan

## Level of Service Focus

- Safety for our residents
- Security for our employees

## Diversity of Revenues

- One-time revenues for one time expenditures
- Neutral use of diversifying revenue = no growth in property tax/use of utility tax

## Fund Balance Preservation

- Use of development related revenues for services it pays for
- Reserves maintained for next downturn

# 2019-2020 Recommended Budget Highlights

- Operating Budget
  - General Fund
    - Fund Balance of 24% in 2019 and 31% in 2020
    - Improving level of service:
      - More safety by adding 2 Police Officers
      - Improved Security in Municipal Court
      - Better Parks Maintenance by adding 2 FTE and replace playground equipment
      - More responsive code enforcement moving .5 FTE for full time
      - Timely work with development with improvements in Engineering staffing
  - Street Fund
    - Enhance Preservation Program with TBD funding and Neighborhood Improvements
    - Improving safety with 6th Ave. Road Diet and Downtown Analysis
  - C/W Fire and EMS Fund
    - Fund Balance to 15%
    - Includes: 4 fire fighters, 1 deputy fire marshal and SCBAs
  - Cemetery
    - Security fence and electronic gate funded with a grant

# 2019-2020 Recommended Budget Highlights

- Capital Projects
  - Streets
    - Brady
    - Larkspur
    - Lake and Everett
  - Parks
    - Legacy Lands
    - Fallen Leaf Lake Enhancements
    - Complete the links for Trail around Lacamas Lake
    - Mill Ditch Trail
    - Crown Park Improvements
    - Dog Park

# 2019-2020 Recommended Budget Highlights

- Capital Projects
  - Storm Drainage
    - Columbia Summit Detention
    - Wetland Mitigation and Monitoring
  - Water
    - New Water Wells
    - Water Reservoir
      Transmission lines
    - Meter Replacement Program
    - Watershed Timber Management
  - Sewer
    - Lacamas Creek Pump Station
    - Wastewater Treatment Plant Upgrades
    - Sewer Main Repair and Replacement

# 2019-2020 Recommended Budg66et Highlights

- Revenue Assumptions
  - Property Taxes
    - 2019 Property Tax increased by 1% then reduced by $119,972 and bank the $119,972 capacity
    - 2020 Property Tax increased by 1%
  - Utility Taxes
    - 2019 implement a combination of utility tax for a total of $119,972
    - 2020 status quo
  - Fee Schedule
    - 2019 increase at CPI (rounded to the nearest $)
    - 2020 increase at CPI (rounded to the nearest $)
  - Impact Fees
    - Park Impact Fees Increased
    - Utility Rates – 5 Year Analysis Implemented
    - SDCs – Increased with the City-wide rate

# QUESTIONS

Next Meeting

Operating Budget 2019-2020

Property Taxes and Utility Taxes

# City of Camas
# Budget for 2019-2020

| Fund | Projected Beginning Fund Balance | 2019-2020 Revenues | 2019-2020 Appropriation | Projected Ending Fund Balance | Change in Fund Balance |
|---|---|---|---|---|---|
| General | $ 6,067,888 | $ 51,814,944 | $ 50,119,583 | $ 7,763,249 | $ 1,695,361 |
| City Street | $ 824,100 | $ 6,540,615 | $ 7,133,433 | $ 231,282 | $ (592,818) |
| Tree Fund | $ - | $ 10,319 | $ 10,000 | $ 319 | $ 319 |
| C/W Fire and EMS | $ 1,434,397 | $ 22,662,916 | $ 22,406,873 | $ 1,690,440 | $ 256,043 |
| Lodging Tax | $ 19,169 | $ 26,236 | $ 20,300 | $ 25,105 | $ 5,936 |
| Cemetery | $ 41,486 | $ 588,384 | $ 605,371 | $ 24,499 | $ (16,987) |
| Unlimited G.O. Bond Debt Service | $ 44,209 | $ 1,220,000 | $ 1,248,045 | $ 16,164 | $ (28,045) |
| Limited G.O. Bond Debt Service | $ - | $ 2,324,436 | $ 2,324,436 | $ - | $ - |
| Real Estate Excise Tax Capital | $ 6,263,005 | $ 6,789,045 | $ 6,343,663 | $ 6,708,387 | $ 445,382 |
| Park Impact Fee Capital | $ 902,130 | $ 1,785,964 | $ 865,775 | $ 1,822,319 | $ 920,189 |
| Transportation Impact Fee Capital | $ 1,236,999 | $ 3,738,677 | $ 1,231,484 | $ 3,744,192 | $ 2,507,193 |
| Fire Impact Fee | $ 411,185 | $ 388,312 | $ - | $ 799,497 | $ 388,312 |
| Brady Road Construction | $ 1,170,000 | $ 4,880,000 | $ 6,050,000 | $ - | $ (1,170,000) |
| Larkspur Street Construction | $ 900,000 | $ 1,350,000 | $ 2,250,000 | $ - | $ (900,000) |
| Legacy Lands Project | $ 7,627,444 | $ 2,675,438 | $ 10,302,882 | $ - | $ (7,627,444) |
| Lake and Everett | $ - | $ 7,650,000 | $ 7,650,000 | $ - | $ - |
| Storm Water Utility | $ 2,521,157 | $ 3,339,153 | $ 4,360,850 | $ 1,499,460 | $ (1,021,697) |
| City Solid Waste | $ 2,383,279 | $ 5,707,257 | $ 4,883,000 | $ 3,207,536 | $ 824,257 |
| Water-Sewer | $ 8,474,464 | $ 28,664,695 | $ 31,972,624 | $ 5,166,535 | $ (3,307,929) |
| Water-Sewer Capital Projects | $ - | $ 25,651,000 | $ 25,651,000 | $ - | $ - |
| North Shore Sewer Construction Project | $ 5,935,405 | $ 114,632 | $ 3,000,000 | $ 3,050,037 | $ (2,885,368) |
| Water-Sewer Capital Reserve | $ 8,449,954 | $ 8,725,180 | $ 625,000 | $ 16,550,134 | $ 8,100,180 |
| Water-Sewer Bond Reserve | $ 1,661,363 | $ 64,180 | $ - | $ 1,725,543 | $ 64,180 |
| Equipment Rental | $ 1,803,244 | $ 3,434,985 | $ 4,150,581 | $ 1,087,648 | $ (715,596) |
| Firefighter's Pension | $ 2,165,157 | $ 69,960 | $ 765,125 | $ 1,469,992 | $ (695,165) |
| Retiree Medical | $ - | $ 323,419 | $ 323,419 | $ - | |
| LEOFF 1 Disablity Board | $ - | $ 976,373 | $ 976,373 | $ - | |
| **Total City Budget 2019-2020** | **$ 60,336,035** | **$ 191,516,120** | **$ 195,269,816** | **$ 56,582,338** | **$ (3,753,697)** |

# City of Camas
## Summary of Budgeted Revenues, Expenditures and Reserves

| | General Fund | Special Revenue Funds | Debt Funds | Capital Funds | Enterprise Funds | Internal Support Funds | Reserve Funds | Total |
|---|---|---|---|---|---|---|---|---|
| Estimated Beginning Fund Balance 1/1/2018 | $ 6,067,888 | $ 2,319,152 | $ 44,209 | $ 18,510,763 | $ 29,425,622 | $ 1,803,244 | $ 2,165,157 | $ 60,336,035 |
| **Revenues** | | | | | | | | |
| Taxes | $ 34,483,934 | $ 4,402,081 | $ 1,220,000 | $ 4,144,754 | | | | $ 44,250,769 |
| Licenses and Permits | $ 3,066,147 | $ 154,961 | | | | | | $ 3,221,108 |
| Intergovernmental | $ 1,223,812 | $ 1,120,157 | | $ 11,332,709 | | | | $ 13,676,678 |
| Charges for Services | $ 11,999,303 | $ 11,390,091 | | $ 5,837,183 | $ 45,495,980 | $ 3,382,323 | | $ 78,104,880 |
| Fines and Forfeitures | $ 411,855 | $ 35,551 | | | | | | $ 447,406 |
| Miscellaneous Revenue | $ 629,893 | $ 171,923 | | $ 247,790 | $ 1,119,117 | $ 52,662 | $ 69,960 | $ 2,291,345 |
| Non-Revenues | $ - | | | $ 7,650,000 | $ 17,185,000 | | | $ 24,835,000 |
| Transfers | $ - | $ 12,553,706 | $ 2,324,436 | $ 45,000 | $ 8,466,000 | | $ 1,299,792 | $ 24,688,934 |
| Total Revenue | $ 51,814,944 | $ 29,828,470 | $ 3,544,436 | $ 29,257,436 | $ 72,266,097 | $ 3,434,985 | $ 1,369,752 | $ 191,516,120 |
| Total Available Resources | $ 57,882,832 | $ 32,147,622 | $ 3,588,645 | $ 47,768,199 | $ 101,691,719 | $ 5,238,229 | $ 3,534,909 | $ 251,852,155 |
| **Expenditures** | | | | | | | | |
| Salaries and Benefits | $ 26,413,938 | $ 19,638,808 | | | $ 8,448,602 | $ 1,193,945 | $ 1,306,013 | $ 57,001,306 |
| Supplies and Services | $ 7,675,720 | $ 5,874,723 | | $ 92,095 | $ 13,903,306 | $ 1,252,498 | | $ 28,798,342 |
| Intergovernmental | $ 2,058,000 | $ 402,912 | | | $ 1,253,056 | | | $ 3,713,968 |
| Capital | $ 963,097 | $ 3,598,181 | | $ 32,817,882 | $ 29,964,000 | $ 1,704,138 | | $ 69,047,298 |
| Debt Service | | $ - | $ 3,572,481 | | $ 8,447,488 | | | $ 12,019,969 |
| Transfers | $ 13,008,828 | $ 661,353 | | $ 1,783,827 | $ 8,476,022 | | $ 758,904 | $ 24,688,934 |
| Total Expenditures | $ 50,119,583 | $ 30,175,977 | $ 3,572,481 | $ 34,693,804 | $ 70,492,474 | $ 4,150,581 | $ 2,064,917 | $ 195,269,817 |
| Estimated Ending Fund Balance | $ 7,763,249 | $ 1,971,645 | $ 16,164 | $ 13,074,395 | $ 31,199,245 | $ 1,087,648 | $ 1,469,992 | $ 56,582,338 |
| Total Expenditures and Reserve Balance | $ 57,882,832 | $ 32,147,622 | $ 3,588,645 | $ 47,768,199 | $ 101,691,719 | $ 5,238,229 | $ 3,534,909 | $ 251,852,155 |

## City of Camas 2019-2020 Recommended Revenue Budget

| Fund | Taxes | Licenses & Permits | Inter-governmental Revenue | Charges For Services | Fines & Forfeits | Misc. Revenue | Other Financing Sources | Interfund Transfers | Beginning Fund Balance | Total |
|---|---|---|---|---|---|---|---|---|---|---|
| **General Government Operations** | | | | | | | | | | |
| **General Fund** | **$ 34,483,934** | **$ 3,066,147** | **$ 1,223,812** | **$ 11,999,303** | **$ 411,855** | **$ 629,893** | **$** | **$ -** | **$ 6,067,888** | **$ 57,882,832** |
| **Special Revenue** | | | | | | | | | | |
| Street Fund | | | 1,117,577 | 564,842 | | 28,280 | | 4,829,916 | 824,100 | 7,364,715 |
| Tree Fund | | 4,049 | | | 2,024 | 4,246 | | | - | 10,319 |
| Camas/Washougal Fire and EMS | 4,376,377 | 150,912 | 2,580 | 10,718,282 | 33,527 | 37,448 | - | 7,343,790 | 1,434,397 | 24,097,313 |
| Lodging Tax | 25,704 | | | | | 532 | | | 19,169 | 45,405 |
| Cemetery | | | | 106,967 | | 101,417 | | 380,000 | 41,486 | 629,870 |
| **Sub Total** | **4,402,081** | **154,961** | **1,120,157** | **11,390,091** | **35,551** | **171,923** | **-** | **12,553,706** | **2,319,152** | **32,147,622** |
| **Debt Service** | | | | | | | | | | |
| Unlimited G.O. Bond Debt Service | 1,220,000 | | | | | | | | 44,209 | 1,264,209 |
| Limited G.O. Bond Debt Service | | | | | | | | 2,324,436 | - | 2,324,436 |
| **Sub Total** | **1,220,000** | **-** | **-** | **-** | **-** | **-** | **-** | **2,324,436** | **44,209** | **3,588,645** |
| **Capital Projects** | | | | | | | | | | |
| Real Estate Excise Tax Capital | 4,144,754 | | 2,522,709 | | | 76,582 | | 45,000 | 6,263,005 | 13,052,050 |
| Park Impact Fee Capital | | | | 1,743,572 | | 42,392 | | | 902,130 | 2,688,094 |
| Transportation Impact Fee Capital | | | | 3,715,951 | | 22,726 | | - | 1,236,999 | 4,975,676 |
| Fire Impact Fee | | | | 377,660 | | 10,652 | | | 411,185 | 799,497 |
| Brady Road Construction | | | 4,880,000 | | | - | | | 1,170,000 | 6,050,000 |
| Larkspur Street Construction | | | 1,350,000 | | | | | | 900,000 | 2,250,000 |
| Legacy Lands Project | | | 2,580,000 | | | 95,438 | | | 7,627,444 | 10,302,882 |
| Lake and Everett Construction | | | | | | - | 7,650,000 | | - | 7,650,000 |
| **Sub Total** | **4,144,754** | **-** | **11,332,709** | **5,837,183** | **-** | **247,790** | **7,650,000** | **45,000** | **18,510,763** | **47,768,199** |
| **Enterprise** | | | | | | | | | | |
| Storm Water Utility | | | - | 3,268,479 | | 70,674 | | - | 2,521,157 | 5,860,310 |
| City Solid Waste | | | | 5,641,423 | | 65,834 | | | 2,383,279 | 8,090,536 |
| Water-Sewer | | | | 28,080,506 | | 584,189 | | - | 8,474,464 | 37,139,159 |
| Water-Sewer Capital Projects | | | | | | | 17,185,000 | 8,466,000 | - | 25,651,000 |
| North Shore Sewer Construction Project | | | | | | 114,632 | | | 5,935,405 | 6,050,037 |
| Water-Sewer Capital Reserve | | | | 8,505,572 | | 219,608 | - | - | 8,449,954 | 17,175,134 |
| Water-Sewer Bond Reserve | | | | | | 64,180 | | | 1,661,363 | 1,725,543 |
| **Sub Total** | **-** | **-** | **-** | **45,495,980** | **-** | **1,119,117** | **17,185,000** | **8,466,000** | **29,425,622** | **101,691,719** |
| **Internal Support** | | | | | | | | | | |
| Equipment Rental | | | | **3,382,323** | | **52,662** | | | **1,803,244** | **5,238,229** |
| **Reserves** | | | | | | | | | | |
| Firefighter's Pension | | | | | | 69,960 | | | 2,165,157 | 2,235,117 |
| Retiree Medical | | | | | | | | 323,419 | - | 323,419 |
| LEOFF 1 Disablity Board | | | | | | | | 976,373 | - | 976,373 |
| **Sub Total** | **-** | **-** | **-** | **-** | **-** | **69,960** | **-** | **1,299,792** | **2,165,157** | **3,534,909** |
| Total | $ 44,250,769 | $ 3,221,108 | $ 13,676,678 | $ 78,104,880 | $ 447,406 | $ 2,291,345 | $ 24,835,000 | $ 24,688,934 | $ 60,336,035 | $ 251,852,155 |

# City of Camas 2019-2020 Recommended Expenditure Budget

| Fund | Salaries & Wages | Personnel Benefits | Supplies | Other Services & Charges | Inter-governmental Services/Taxes | Interfund Transfers | Debt Services | Capital Outlay | Total | Ending Fund Balance |
|---|---|---|---|---|---|---|---|---|---|---|
| **General Government Operations** | | | | | | | | | | |
| General Fund | $ 18,745,827 | $ 7,668,111 | $ 862,073 | $ 6,813,647 | $ 2,058,000 | $ 13,008,828 | $ - | $ 963,097 | $ 50,119,583 | $ 7,763,249 |
| **Special Revenue** | | | | | | | | | | |
| Street Fund | 953,368 | 477,887 | 132,041 | 2,062,774 | 74,067 | 365,115 | | 3,068,181 | 7,133,433 | 231,282 |
| Tree Fund | | | | 10,000 | | | | | 10,000 | 319 |
| Camas/Washougal Fire and EMS | 13,511,393 | 4,404,201 | 1,321,318 | 2,114,878 | 328,845 | 296,238 | | 430,000 | 22,406,873 | 1,690,440 |
| Lodging Tax | | | | 20,300 | | | | | 20,300 | 25,105 |
| Cemetery | 209,845 | 82,114 | 25,624 | 187,788 | | | | 100,000 | 605,371 | 24,499 |
| **Sub Total** | **14,674,606** | **4,964,202** | **1,478,983** | **4,395,740** | **402,912** | **661,353** | **-** | **3,598,181** | **30,175,977** | **1,971,645** |
| **Debt Service** | | | | | | | | | | |
| Unlimited G.O. Bond Debt Service | | | | | | | 1,248,045 | | 1,248,045 | 16,164 |
| Limited G.O. Bond Debt Service | | | | | | | 2,324,436 | | 2,324,436 | - |
| **Sub Total** | | | | | | | **3,572,481** | | **3,572,481** | **16,164** |
| **Capital Projects** | | | | | | | | | | |
| Real Estate Excise Tax Capital | | | | 92,095 | | 236,568 | | 6,015,000 | 6,343,663 | 6,708,387 |
| Park Impact Fee Capital | | | | - | | 315,775 | | 550,000 | 865,775 | 1,822,319 |
| Transportation Impact Fee Capital | | | | | | 1,231,484 | | | 1,231,484 | 3,744,192 |
| Fire Impact Fee | | | | | | - | | | - | 799,497 |
| Brady Road Construction | | | | | | | | 6,050,000 | 6,050,000 | - |
| Larkspur Street Construction | | | | | | | | 2,250,000 | 2,250,000 | - |
| Legacy Lands Project | | | | | | | | 10,302,882 | 10,302,882 | - |
| Lake and Everett Construction | | | | | | | | 7,650,000 | 7,650,000 | - |
| **Sub Total** | **-** | **-** | **-** | **92,095** | **-** | **1,783,827** | **-** | **32,817,882** | **34,693,804** | **13,074,395** |
| **Enterprise** | | | | | | | | | | |
| Storm Water Utility | 900,097 | 495,825 | 81,075 | 1,667,120 | 36,635 | | 127,098 | 1,053,000 | 4,360,850 | 1,499,460 |
| City Solid Waste | 664,073 | 356,866 | 166,659 | 3,437,986 | 257,416 | | | | 4,883,000 | 3,207,536 |
| Water-Sewer | 4,114,299 | 1,917,442 | 1,795,793 | 6,754,673 | 959,005 | 7,851,022 | 8,320,390 | 260,000 | 31,972,624 | 5,166,535 |
| Water-Sewer Capital Projects | | | | | | | | 25,651,000 | 25,651,000 | - |
| North Shore Sewer Construction Project | | | | | | | | 3,000,000 | 3,000,000 | 3,050,037 |
| Water-Sewer Capital Reserve | | | | | | 625,000 | | | 625,000 | 16,550,134 |
| Water-Sewer Bond Reserve | | | | | | | | | | 1,725,543 |
| **Sub Total** | **5,678,469** | **2,770,133** | **2,043,527** | **11,859,779** | **1,253,056** | **8,476,022** | **8,447,488** | **29,964,000** | **70,492,474** | **31,199,245** |
| **Internal Support** | | | | | | | | | | |
| Equipment Rental | **803,757** | **390,188** | **541,827** | **710,671** | | | | **1,704,138** | **4,150,581** | **1,087,648** |
| **Reserves** | | | | | | | | | | |
| Firefighter's Pension | | 6,221 | | | | 758,904 | | | 765,125 | 1,469,992 |
| Retiree Medical | | 323,424 | | | | | | | 323,424 | - |
| LEOFF 1 Disablity Board | | 976,373 | | | | | | | 976,373 | - |
| **Sub Total** | **-** | **1,306,018** | **-** | **-** | **-** | **758,904** | **-** | **-** | **2,064,922** | **1,469,992** |
| **Total** | **$ 39,902,659** | **17,098,652** | **4,926,410** | **23,871,932** | **3,713,968** | **24,688,934** | **12,019,969** | **69,047,298** | **195,269,822** | **56,582,338** |

City of Camas
Revenue Budget Summary for 2019-2020

| | 2017 Actual | 2018 Projected | Change | 2019 Budget | Annual % Change | 2019 Change | 2020 Budget | Annual % Change | 2020 Change | Notes |
|---|---|---|---|---|---|---|---|---|---|---|
| General Fund | | | | | | | | | | |
| Taxes | $ 15,608,215 | $ 16,473,853 | 5.5% | $ 16,961,991 | 3.0% | $ 488,138 | $ 17,521,943 | 3.3% | $ 559,952 | Commercial Proj-Prop Tax and Sales Tax |
| Licenses and Permits | $ 1,059,129 | $ 966,317 | -8.8% | $ 1,185,767 | 22.7% | $ 219,450 | $ 1,880,380 | 58.6% | $ 694,613 | New Construction |
| Intergovernmental | $ 600,256 | $ 593,360 | -1.1% | $ 608,444 | 2.5% | $ 15,084 | $ 615,368 | 1.1% | $ 6,924 | Stagnant State and County shared revenues |
| Charges for Services | $ 4,208,874 | $ 4,985,094 | 18.4% | $ 5,608,452 | 12.5% | $ 623,358 | $ 6,390,851 | 14.0% | $ 782,399 | New construction fees |
| Fines and Forfeitures | $ 181,439 | $ 232,486 | 28.1% | $ 204,192 | -12.2% | $ (28,294) | $ 207,663 | 1.7% | $ 3,471 | Trend Based |
| Miscellaneous Revenue | $ 518,628 | $ 315,037 | -39.3% | $ 311,872 | -1.0% | $ (3,165) | $ 318,021 | 2.0% | $ 6,149 | Adjusted for one-time contributions |
| Total General Fund | $ 22,176,541 | $ 23,566,147 | 6.3% | $ 24,880,718 | 5.6% | $ 1,314,571 | $ 26,934,226 | 8.3% | $ 2,053,508 | |
| Special Revenue Funds | | | | | | | | | | |
| Street Fund | | | | | | | | | | |
| Taxes | $ 1,156 | $ - | -100.0% | | | | | | | Annexation Road Taxes from County 2016 |
| Intergovernmental | $ 757,206 | $ 526,161 | -30.5% | $ 554,079 | 5.3% | $ 27,918 | $ 563,498 | 1.7% | $ 9,419 | Grant in 2017 for LED lights |
| Charges for Service | | | | $ 184,589 | 100.0% | $ 184,589 | $ 380,253 | 106.0% | $ 195,664 | TBD License Fees |
| Miscellaneous Revenue | $ 3,689 | $ 64,188 | 1640.0% | $ 14,010 | -78.2% | $ (50,178) | $ 14,270 | 1.9% | $ 260 | |
| Transfers from other funds | $ 2,435,433 | $ 2,428,393 | -0.3% | $ 2,422,403 | -0.2% | $ (5,990) | $ 2,407,513 | -0.6% | $ (14,890) | Preservation & GF Subsidy |
| Total Street Fund | $ 3,197,484 | $ 3,018,742 | -5.6% | $ 3,175,081 | 5.2% | $ 156,339 | $ 3,365,534 | 6.0% | $ 190,453 | |
| Tree Fund | | | | | | | | | | |
| Licenses and Permits | | | | $ 2,000 | 100.0% | $ 2,000 | $ 2,049 | 2.5% | $ 49 | Placeholder |
| Fines and Forfeitures | | | | $ 1,000 | 100.0% | $ 1,000 | $ 1,024 | 2.4% | $ 24 | Placeholder |
| Miscellaneous Revenue | | | | $ 2,100 | 100.0% | $ 2,100 | $ 2,146 | 2.2% | $ 46 | Placeholder |
| Total Tree Fund | $ - | $ - | | $ 5,100 | 100.0% | $ 5,100 | $ 5,219 | 2.3% | $ 119 | |
| C/W Fire and EMS Fund | | | | | | | | | | |
| Taxes | $ 1,393,667 | $ 1,434,751 | 2.9% | $ 2,148,683 | 49.8% | $ 713,932 | $ 2,227,694 | 3.7% | $ 79,011 | EMS Levy bump |
| Licenses and Permits | $ 55,883 | $ 72,641 | 30.0% | $ 74,820 | 3.0% | $ 2,179 | $ 76,092 | 1.7% | $ 1,272 | Building growth |
| Intergovernmental | $ - | $ 1,222 | 100.0% | $ 1,290 | 5.6% | $ 68 | $ 1,290 | 0.0% | $ - | |
| Charges for Services | $ 4,930,034 | $ 5,098,661 | 3.4% | $ 5,350,344 | 4.9% | $ 251,683 | $ 5,367,938 | 0.3% | $ 17,594 | Washougal with no firefighters |
| Fines and Forfeitures | $ 15,581 | $ 14,912 | -4.3% | $ 16,622 | 11.5% | $ 1,710 | $ 16,905 | 1.7% | $ 283 | |
| Miscellaneous Revenue | $ 79,337 | $ 23,253 | -70.7% | $ 18,543 | -20.3% | $ (4,710) | $ 18,905 | 2.0% | $ 362 | |
| Transfers from other funds | $ 3,534,055 | $ 3,405,130 | -3.6% | $ 3,799,652 | 11.6% | $ 394,522 | $ 3,544,138 | -6.7% | $ (255,514) | Fund Balance Contribution stops in 2020 |
| Total C/W Fire and EMS Fund | $ 10,008,557 | $ 10,050,570 | 0.4% | $ 11,409,954 | 13.5% | $ 1,359,384 | $ 11,252,962 | -1.4% | $ (156,992) | |
| Lodging Tax Fund | | | | | | | | | | |
| Taxes | $ 11,467 | $ 12,394 | 8.1% | $ 12,697 | 2.4% | $ 303 | $ 13,007 | 2.4% | $ 310 | |
| Miscellaneous Revenue | $ 144 | $ 274 | 90.3% | $ 269 | -1.8% | $ (5) | $ 263 | -2.2% | $ (6) | |
| Total Lodging Tax Fund | $ 11,611 | $ 12,668 | 9.1% | $ 12,966 | 2.4% | $ 298 | $ 13,270 | 2.3% | $ 304 | |
| Cemetery Fund | | | | | | | | | | |
| Charges for Services | $ 42,833 | $ 50,816 | 18.6% | $ 53,033 | 4.4% | $ 2,217 | $ 53,934 | 1.7% | $ 901 | Population |
| Miscellaneous Revenue | $ 228 | $ 537 | 135.5% | $ 644 | 19.9% | $ 107 | $ 100,773 | 15548.0% | $ 100,129 | Grant in 2020 |
| Transfers from other funds | $ 205,500 | $ 177,000 | -13.9% | $ 180,000 | 1.7% | $ 3,000 | $ 200,000 | 11.1% | $ 20,000 | |
| Total Cemetery Fund | $ 248,561 | $ 228,353 | -8.1% | $ 233,677 | 2.3% | $ 5,324 | $ 354,707 | 51.8% | $ 121,030 | |
| Debt Funds | | | | | | | | | | |
| Unlimited GO Debt Service Fund | | | | | | | | | | |
| Taxes | $ 631,525 | $ 620,000 | -1.8% | $ 610,000 | -1.6% | $ (10,000) | $ 610,000 | 0.0% | $ - | Property Tax Levy for DS |
| Total Unlimited GO Debt Srv Fund | $ 631,525 | $ 620,000 | -1.8% | $ 610,000 | -1.6% | $ (10,000) | $ 610,000 | 0.0% | $ - | |
| Limited Debt Service Fund | | | | | | | | | | |
| Transfers from other funds | $ 1,178,917 | $ 1,127,569 | -4.4% | $ 1,179,534 | 4.6% | $ 51,965 | $ 1,144,902 | -2.9% | $ (34,632) | Based on DS schedules & Ambulance |
| Total Debt Service Fund | $ 1,178,917 | $ 1,127,569 | -4.4% | $ 1,179,534 | 4.6% | $ 51,965 | $ 1,144,902 | -2.9% | $ (34,632) | |

EXHIBIT A

| | 2017 Actual | 2018 Projected | Change | 2019 Budget | Annual % Change | 2019 Change | 2020 Budget | Annual % Change | 2020 Change | Notes |
|---|---|---|---|---|---|---|---|---|---|---|
| Capital Fund | | | | | | | | | | |
| Real Estate Excise Tax Fund | | | | | | | | | | |
| Taxes | $ 1,936,202 | $ 2,372,529 | 22.5% | $ 2,033,337 | -14.3% | $ (339,192) | $ 2,111,417 | 3.8% | $ 78,080 | New Construction and Population Growth |
| Intergovernmental | $ 8,665 | $ 799,188 | 9123.2% | $ 785,000 | -1.8% | $ (14,188) | $ 1,737,709 | 121.4% | $ 952,709 | State Grant for Bridge and RCO Grant |
| Miscellaneous Revenue | $ 47,113 | $ 75,064 | 59.3% | $ 34,810 | -53.6% | $ (40,254) | $ 41,772 | 20.0% | $ 6,962 | |
| Transfers from other funds | $ 124,496 | $ 489,832 | 293.5% | $ 45,000 | -90.8% | $ (444,832) | $ - | -100.0% | $ (45,000) | Gen Fund Match for Bridge Retrofit |
| Total Real Estate Excise Tax Fund | $ 2,116,476 | $ 3,736,613 | 76.5% | $ 2,898,147 | -22.4% | $ (838,466) | $ 3,890,898 | 34.3% | $ 992,751 | |
| Park Impact Fee Fund | | | | | | | | | | |
| Charges for Services | $ 675,299 | $ 314,990 | -53.4% | $ 671,302 | 113.1% | $ 356,312 | $ 1,072,270 | 59.7% | $ 400,968 | PIF Increase & Mult-Family Development |
| Miscellaneous Revenue | $ 6,920 | $ 20,441 | 195.4% | $ 20,940 | 2.4% | $ 499 | $ 21,452 | 2.4% | $ 512 | |
| Transfer from other funds | $ 760,221 | | -100.0% | | | | | | | |
| Total Park Impact Fee Fund | $ 1,442,440 | $ 335,431 | -76.7% | $ 692,242 | 106.4% | $ 356,811 | $ 1,093,722 | 58.0% | $ 401,480 | |
| Transportation Impact Fee Fund | | | | | | | | | | |
| Charges for Services | $ 920,821 | $ 1,356,951 | 47.4% | $ 1,556,296 | 14.7% | $ 199,345 | $ 2,159,655 | 38.8% | $ 603,359 | Multi-Family Development & no increase in TIF |
| Miscellaneous Revenue | $ 2,453 | $ 10,958 | 346.7% | $ 11,226 | 2.4% | $ 268 | $ 11,500 | 2.4% | $ 274 | |
| Transfers from other funds | $ 318,244 | $ 50,000 | -84.3% | | -100.0% | $ (50,000) | | | $ - | |
| Total Transportation Impact Fee Fund | $ 1,241,518 | $ 1,417,909 | 14.2% | $ 1,567,522 | 10.6% | $ 149,613 | $ 2,171,155 | 38.5% | $ 603,633 | |
| Fire Impact Fee Fund | | | | | | | | | | |
| Charges for Services | $ 206,644 | $ 118,033 | -42.9% | $ 145,405 | 23.2% | $ 27,372 | $ 232,255 | 59.7% | $ 86,850 | Multi-Family Development & no increase in TIF |
| Miscellaneous Revenue | $ 1,673 | $ 5,127 | 206.5% | $ 5,281 | 3.0% | $ 2,547 | $ 5,371 | 1.7% | $ 90 | |
| Transfers from other funds | $ 100,726 | | -100.0% | | | | | | | |
| Total Fire Impact Fee Fund | $ 309,043 | $ 123,160 | -60.1% | $ 150,686 | 22.3% | $ 29,919 | $ 237,626 | 57.7% | $ 86,940 | |
| Brady Road Construction Fund | | | | | | | | | | |
| Intergovernmental | $ 42,507 | $ 960,404 | 2159.4% | $ 4,880,000 | 408.1% | $ 3,919,596 | | | | State Grant |
| Miscellaneous Revenue | $ 4,374 | $ 3,544 | -19.0% | | -100.0% | $ (3,544) | | | | |
| Debt Proceeds | | $ 1,170,000 | 100.0% | | 100.0% | $ (1,170,000) | | | | 2018 LTGO Bond |
| Transfers from other funds | $ 8,298 | $ 10,896 | 31.3% | | -100.0% | | | | | |
| Total Brady Road Const. Fund | $ 55,179 | $ 2,144,844 | 3787.1% | $ 4,880,000 | 127.5% | $ 2,746,052 | | | | |
| Larkspur Street Construction Fund | | | | | | | | | | |
| Intergovernmental | $ 138,484 | $ 1,000,000 | 622.1% | $ 1,350,000 | 35.0% | $ 350,000 | | | | State Grant |
| Miscellaneous Revenue | | $ 64 | 100.0% | | -100.0% | $ (64) | | | | |
| Debt Proceeds | | $ 900,000 | 100.0% | | -100.0% | $ (900,000) | | | | 2018 LTGO Bond |
| Transfers from other funds | $ 146,050 | $ 392,945 | 169.0% | | -100.0% | $ (392,945) | | | | |
| Total Larkspur Street Construction Fund | $ 146,050 | $ 2,293,009 | 1470.0% | $ 1,350,000 | -56.4% | $ (1,293,009) | | | | |
| Legacy Lands Project Fund | | | | | | | | | | |
| Intergovernmental | | | | $ 2,580,000 | 100.0% | $ 2,580,000 | | | | State Grant |
| Miscellaneous Revenue | | | | $ 95,438 | 100.0% | $ 95,438 | | | | Interest Earnings |
| Debt Proceeds | | $ 7,635,000 | 100.0% | | -100.0% | $ (7,635,000) | | | | 2018 LTGO Bond |
| Total Legacy Lands Project Fund | | $ 7,635,000 | 100.0% | $ 2,675,438 | -98.7% | $ (7,539,562) | | | | |
| Lake And Everett Project Fund | | | | | | | | | | |
| Debt Proceeds | | | | $ 7,650,000 | 100.0% | $ 7,650,000 | | | | 2019 LTGO Bond |
| Total Lake and Everett Project Fund | | | | $ 7,650,000 | 100.0% | $ 7,650,000 | | | | |
| Enterprise Funds | | | | | | | | | | |
| Storm Water Fund | | | | | | | | | | |
| Intergovernmental | $ 703,617 | $ 46,555 | -93.4% | | -100.0% | $ (46,555) | | | | FEMA Funds for 2015 Storm |
| Charges for Services | $ 1,442,702 | $ 1,549,823 | 7.4% | $ 1,596,319 | 3.0% | $ 46,496 | $ 1,672,160 | 4.8% | $ 75,841 | Rate Model and increase in Population |
| Miscellaneous Revenue | $ 53,223 | $ 51,782 | -2.7% | $ 34,987 | -32.4% | $ (16,795) | $ 35,687 | 2.0% | $ 700 | |
| Transfer from other funds | $ 56,671 | $ 2,593 | -95.4% | | 100.0% | $ (2,593) | | | | |
| Total Storm Drainage Fund | $ 2,199,542 | $ 1,648,160 | -25.1% | $ 1,631,306 | -1.0% | $ (16,854) | $ 1,707,847 | 4.7% | $ 76,541 | |

EXHIBIT A

| | 2017 Actual | 2018 Projected | Change | 2019 Budget | Annual % Change | 2019 Change | 2020 Budget | Annual % Change | 2020 Change | Notes |
|---|---|---|---|---|---|---|---|---|---|---|
| Solid Waste Fund | | | | | | | | | | |
| Charges for Services | $ 2,584,316 | $ 2,698,084 | 4.4% | $ 2,779,026 | 3.0% | $ 80,942 | $ 2,862,397 | 3.0% | $ 83,371 | Pending Rate Model + Population only |
| Miscellaneous Revenue | $ 22,259 | $ 32,133 | 44.4% | $ 32,591 | 1.4% | $ 458 | $ 33,243 | 2.0% | $ 652 | |
| Total Solid Waste Fund | $ 2,606,575 | $ 2,730,217 | 4.7% | $ 2,811,617 | 3.0% | $ 81,400 | $ 2,895,640 | 3.0% | $ 84,023 | |
| Water/Sewer Fund | | | | | | | | | | |
| Charges for Services | $ 12,034,637 | $ 12,767,899 | 6.1% | $ 13,651,768 | 6.9% | $ 883,869 | $ 14,428,738 | 5.7% | $ 776,970 | Rate Model and increase in population |
| Miscellaneous Revenue | $ 451,292 | $ 1,395,587 | 209.2% | $ 289,252 | -79.3% | $ (1,106,335) | $ 294,937 | 2.0% | $ 5,685 | North Shore Contributions |
| Loan Proceeds | $ 3,592,661 | $ 54,376 | -98.5% | | | | | | | |
| Transfer from other funds | $ 4,761,244 | $ 432,342 | | | | | | | | |
| Total Water/Sewer Fund | $ 20,839,834 | $ 14,650,204 | -29.7% | $ 13,941,020 | -4.8% | $ (222,466) | $ 14,723,675 | 5.6% | $ 782,655 | |
| Water/Sewer Construction Fund | | | | | | | | | | |
| Miscellaneous Revenue | $ 27 | $ 2,033 | 7429.6% | | -100.0% | $ (2,033) | | | | |
| Loan Proceeds | $ 27,591 | $ 2,268,224 | 8120.9% | $ 3,200,000 | 41.1% | $ 931,776 | $ 4,000,000 | 25.0% | $ 800,000 | Reservoir, Well 17 |
| Non-Revenues | $ 2,013,007 | | -100.0% | $ 1,975,000 | 100.0% | $ 1,975,000 | $ 8,010,000 | 305.6% | $ 6,035,000 | Reservoir, Well 17, Lacamas Pump Station Debt |
| Transfer from other funds | $ 680,832 | $ 1,561,020 | 129.3% | $ 4,996,000 | 220.0% | $ 3,434,980 | $ 3,470,000 | -30.5% | $ (1,526,000) | SDC Contributions & Rates |
| Total W/S Capital Fund | $ 2,721,457 | $ 3,831,277 | 40.8% | $ 10,171,000 | 165.5% | $ 6,339,723 | $ 15,480,000 | 52.2% | $ 5,309,000 | |
| North Shore Sewer Construction Project | | | | | | | | | | |
| Miscellaneous Revenue | $ 160,434 | $ 127,370 | -20.6% | $ 76,422 | -40.0% | $ (50,948) | $ 38,210 | -50.0% | $ (38,212) | Project scheduled to be completed 2020 |
| Transfer from other funds | $ 12,434 | $ 17,592 | 41.5% | | | | | | | |
| Total North Shore Sewer Construction | $ 172,868 | $ 144,962 | -16.1% | $ 76,422 | -47.3% | $ (68,540) | $ 38,210 | -50.0% | $ (38,212) | |
| Water/Sewer Capital Reserve Fund | | | | | | | | | | |
| Charges for Services | $ 2,128,545 | $ 2,658,312 | 24.9% | $ 3,274,775 | 23.2% | $ 616,463 | $ 5,230,797 | 59.7% | $ 1,956,022 | Large Multi-Family Project |
| Miscellaneous Revenue | $ 61,043 | $ 105,030 | 72.1% | $ 108,181 | 3.0% | $ 3,151 | $ 111,427 | 3.0% | $ 3,246 | |
| Total Water/Sewer Cap. Fund | $ 2,189,588 | $ 2,763,342 | 26.2% | $ 3,382,956 | 22.4% | $ 619,614 | $ 5,342,224 | 57.9% | $ 1,959,268 | |
| Water/Sewer Bond Reserve Fund | | | | | | | | | | |
| Miscellaneous Revenue | $ 30,264 | $ 30,695 | 1.4% | $ 31,616 | 3.0% | $ 921 | $ 32,564 | 3.0% | $ 948 | |
| Total Water/Sewer Bond Res. Fund | $ 30,264 | $ 30,695 | 1.4% | $ 31,616 | 3.0% | $ 921 | $ 32,564 | 3.0% | $ 948 | |
| Internal Support Funds | | | | | | | | | | |
| Equipment Rental Fund | | | | | | | | | | |
| Charges for Services | $ 1,586,379 | $ 1,488,602 | -6.2% | $ 1,670,737 | 12.2% | $ 182,135 | $ 1,711,586 | 2.4% | $ 40,849 | ERR Model |
| Miscellaneous Revenue | $ 16,062 | $ 62,501 | 289.1% | $ 25,942 | -58.5% | $ (36,559) | $ 26,720 | 3.0% | $ 778 | |
| Total Equipment Rental Fund | $ 1,602,441 | $ 1,551,103 | -3.2% | $ 1,696,679 | 9.4% | $ 145,576 | $ 1,738,306 | 2.5% | $ 41,627 | |
| Reserve Funds | | | | | | | | | | |
| Firefighter's Pension Fund | | | | | | | | | | |
| Miscellaneous Revenue | $ 27,237 | $ 33,460 | 22.8% | $ 34,463 | 3.0% | $ 1,003 | $ 35,497 | 3.0% | $ 1,034 | |
| Total Firemen's Pension Fund | $ 27,237 | $ 33,460 | 22.8% | $ 34,463 | 3.0% | $ 1,003 | $ 35,497 | 3.0% | $ 1,034 | |
| Retiree Medical Fund | | | | | | | | | | |
| Transfers from other funds | $ 143,469 | $ 120,361 | | $ 154,664 | 100.0% | $ 34,303 | $ 168,755 | 9.1% | $ 14,091 | |
| Total Retiree Medical Fund | $ 143,469 | $ 120,361 | | $ 154,664 | 100.0% | $ 34,303 | $ 168,755 | 9.1% | $ 14,091 | |
| LEOFF 1 Disability Board | | | | | | | | | | |
| Transfer from other funds | $ 219,164 | $ 215,218 | | $ 480,715 | 100.0% | $ 265,497 | $ 495,658 | 3.1% | $ 14,943 | |
| Total LEOFF 1 Disability Fund | $ 219,164 | $ 215,218 | | $ 480,715 | 100.0% | $ 265,497 | $ 495,658 | 3.1% | $ 14,943 | |

EXHIBIT A

City of Camas
Budget Appropriation Summary for 2019-2020

| | 2017 Actual | 2018 Projected | Change | 2019 Budget | Annual % Change | 2019 Change | 2020 Budget | Annual % Change | 2020 Change | Notes |
|---|---|---|---|---|---|---|---|---|---|---|
| General Fund | | | | | | | | | | |
| Salaries and Benefits | $ 10,577,728 | $ 11,393,985 | 7.7% | $ 12,867,600 | 12.9% | $ 1,473,615 | $ 13,546,338 | 5.3% | $ 678,738 | 8.5 FTE, COLA and FML |
| Supplies and Services | $ 3,009,055 | $ 2,857,147 | -5.0% | $ 3,851,810 | 34.8% | $ 994,663 | $ 3,823,910 | -0.7% | $ (27,900) | Technology, R&R activities, equipment, contract increases |
| Intergovernmental | $ 805,482 | $ 980,144 | 21.7% | $ 1,024,215 | 4.5% | $ 44,071 | $ 1,033,785 | 0.9% | $ 9,570 | Increases from Clark Co. and State |
| Capital | $ 129,264 | $ 223,975 | 73.3% | $ 656,176 | 193.0% | $ 432,201 | $ 306,921 | -53.2% | $ (349,255) | Vehicles, Mower, and playground/park equipment |
| Transfers to other funds | $ 6,370,650 | $ 6,272,645 | -1.5% | $ 6,617,081 | 5.5% | $ 344,436 | $ 6,391,747 | -3.4% | $ (225,334) | 5 Fire FTEs, SCBAs, 2 Street FTE, vehicles and equipment |
| Total General Fund | $ 20,892,179 | $ 21,727,896 | 4.0% | $ 25,016,882 | 15.1% | $ 3,288,986 | $ 25,102,701 | 0.3% | $ 85,819 | |
| Special Revenue Funds | | | | | | | | | | |
| Street Fund | | | | | | | | | | |
| Salaries and Benefits | $ 497,915 | $ 496,089 | -0.4% | $ 685,208 | 38.1% | $ 189,119 | $ 746,047 | 8.9% | $ 60,839 | 2 FTE |
| Supplies and Services | $ 869,119 | $ 1,066,548 | 22.7% | $ 1,206,040 | 13.1% | $ 139,492 | $ 988,775 | -18.0% | $ (217,265) | Reduced Seasonals, Increased Chemicals, Signal Maint, Consulting |
| Intergovernmental | $ 22,975 | $ 35,714 | 55.4% | $ 36,586 | 2.4% | $ 872 | $ 37,481 | 2.4% | $ 895 | Striping Program |
| Capital | $ 990,176 | $ 981,803 | -0.8% | $ 1,782,571 | 81.6% | $ 800,768 | $ 1,285,610 | -27.9% | $ (496,961) | TBD Prog,, Preservation Program & Neighborhood Proj. |
| Transfers to other funds | $ 192,188 | $ 308,221 | 60.4% | $ 181,854 | -41.0% | $ (126,367) | $ 183,261 | 0.8% | $ 1,407 | Debt Service |
| Total Street Fund | $ 2,572,373 | $ 2,888,375 | 12.3% | $ 3,892,259 | 34.8% | $ 1,003,884 | $ 3,241,174 | -16.7% | $ (651,085) | |
| Tree Fund | | | | | | | | | | |
| Supplies and Services | | | | $ 5,000 | 100.0% | $ 5,000 | $ 5,000 | 0.0% | $ - | Placeholder |
| Total Tree Fund | | | | $ 5,000 | 100.0% | $ 5,000 | $ 5,000 | 0.0% | $ - | |
| C/W Fire and EMS Fund | | | | | | | | | | |
| Salaries and Benefits | $ 7,461,494 | $ 8,157,050 | 9.3% | $ 8,821,038 | 8.1% | $ 663,988 | $ 9,094,556 | 3.1% | $ 273,518 | 4 firefighters, 1 Fire Marshal |
| Supplies and Services | $ 1,237,829 | $ 1,174,673 | -5.1% | $ 1,698,830 | 44.6% | $ 524,157 | $ 1,737,366 | 2.3% | $ 38,536 | SCBAs and Turnouts |
| Intergovernmental | $ 157,303 | $ 188,594 | 19.9% | $ 162,437 | -13.9% | $ 188,250 | $ 166,408 | 2.4% | $ 3,971 | CRESA rates |
| Capital | $ 36,208 | $ - | -100.0% | $ 280,000 | 100.0% | $ 280,000 | $ 150,000 | -46.4% | $ (130,000) | Brush Truck, Ambulance |
| Debt Payments | $ 11,516 | $ 2,015 | -82.5% | | -100.0% | $ (2,015) | | | | |
| Transfer to other funds | $ 74,904 | $ 74,778 | -0.2% | $ 164,522 | 100.0% | $ 89,744 | $ 131,716 | -19.9% | $ (32,806) | Retiree Medical reduced in 2020 |
| Total C/W Fire and EMS Fund | $ 8,979,254 | $ 9,597,110 | 6.9% | $ 11,126,827 | 15.9% | $ 1,529,717 | $ 11,280,046 | 1.4% | $ 153,219 | |
| Lodging Tax Fund | | | | | | | | | | |
| Supplies and Services | $ 11,352 | $ 9,223 | -18.8% | $ 10,000 | 8.4% | $ 777 | $ 10,300 | 3.0% | $ 300 | Match expenditures to revenues |
| Total Lodging Tax Fund | $ 11,352 | $ 9,223 | -18.8% | $ 10,000 | 8.4% | $ 777 | $ 10,300 | 3.0% | $ 300 | |
| Cemetery Fund | | | | | | | | | | |
| Salaries and Benefits | $ 112,607 | $ 115,931 | 3.0% | $ 143,239 | 23.6% | $ 27,308 | $ 148,720 | 3.8% | $ 5,481 | Seasonal Help |
| Supplies and Services | $ 123,129 | $ 98,920 | -19.7% | $ 105,417 | 6.6% | $ 6,497 | $ 107,995 | 2.4% | $ 2,578 | |
| Capital | | | | | | | $ 100,000 | 100.0% | $ 100,000 | Grant for new fence and electronic gate |
| Total Cemetery Fund | $ 235,736 | $ 214,851 | -8.9% | $ 248,656 | 15.7% | $ 33,805 | $ 356,715 | 43.5% | $ 108,059 | |
| Debt Fund | | | | | | | | | | |
| Unlimited GO Debt Service Fund | | | | | | | | | | |
| Principal | $ 542,000 | $ 558,000 | 3.0% | $ 579,000 | 3.8% | $ 21,000 | $ 603,000 | 4.1% | $ 24,000 | Last Payment in 2020 |
| Interest | $ 84,434 | $ 64,380 | -23.8% | $ 43,734 | -32.1% | $ (20,646) | $ 22,311 | -49.0% | $ (21,423) | |
| Total Unlimited GO Debt Srv Fund | $ 626,434 | $ 622,380 | -0.6% | $ 622,734 | 0.1% | $ 354 | $ 625,311 | 0.4% | $ 2,577 | |
| Limited GO Debt Service Fund | | | | | | | | | | |
| Principal | $ 801,738 | $ 756,026 | -5.7% | $ 781,063 | 3.3% | $ 25,037 | $ 766,764 | -1.8% | $ (14,299) | 1 maturity in 2019 |
| Interest | $ 377,178 | $ 371,154 | -1.6% | $ 398,471 | 7.4% | $ 27,317 | $ 378,138 | -5.1% | $ (20,333) | |
| Total Unlimited GO Debt Srv Fund | $ 1,178,916 | $ 1,127,180 | -4.4% | $ 1,179,534 | 4.6% | $ 52,354 | $ 1,144,902 | -2.9% | $ (34,632) | |
| Capital Fund | | | | | | | | | | |
| Real Estate Excise Tax Fund | | | | | | | | | | |
| Supplies and Services | $ 31,702 | $ 44,046 | 38.9% | $ 45,367 | 3.0% | $ 1,321 | $ 46,728 | 3.0% | $ 1,361 | |
| Capital | $ 219,505 | $ 1,148,230 | 423.1% | $ 2,220,000 | 93.3% | $ 1,071,770 | $ 3,795,000 | 70.9% | $ 1,575,000 | Fallen Leaf Lake, Open Space, Crown Park, Bldg, Maint |
| Transfers to other funds | $ 1,443,916 | $ 997,003 | -31.0% | $ 138,442 | -86.1% | $ (858,561) | $ 98,126 | -29.1% | $ (40,316) | Traffic Signals, Debt Service |
| Total Real Estate Excise Tax Fund | $ 1,695,123 | $ 2,189,279 | 29.2% | $ 2,403,809 | 9.8% | $ 214,530 | $ 3,939,854 | 63.9% | $ 1,536,045 | |

| | 2017 Actual | 2018 Projected | Change | 2019 Budget | Annual % Change | 2019 Change | 2020 Budget | Annual % Change | 2020 Change | Notes |
|---|---|---|---|---|---|---|---|---|---|---|
| Park Impact Fee Fund | | | | | | | | | | |
| Supplies and Services | | $ 4,145 | 100.0% | $ - | -100.0% | $ (4,145) | | | | |
| Capital | $ 21,562 | $ 556,013 | 2478.7% | $ 450,000 | -19.1% | $ (106,013) | $ 100,000 | -77.8% | $ (350,000) | Wildlife League Prop, East Lake Trail, Parklands to Heritage Trail |
| Transfers to other funds | $ 157,000 | $ 157,825 | 0.5% | $ 157,950 | 0.1% | $ 125 | $ 157,825 | -0.1% | $ (125) | Lacamas Lodge Debt Service |
| Total Park Impact Fee Fund | $ 178,562 | $ 717,983 | 302.1% | $ 607,950 | -15.3% | $ (110,033) | $ 257,825 | -57.6% | $ (350,125) | |
| Transporation Impact Fee Fund | | | | | | | | | | |
| Transfers to other funds | $ 730,665 | $ 691,763 | -5.3% | $ 616,057 | -10.9% | $ (75,706) | $ 615,427 | -0.1% | $ (630) | Debt Service for Streets |
| Total Transportation Impact Fee Fund | $ 730,665 | $ 691,763 | -5.3% | $ 616,057 | -10.9% | $ (75,706) | $ 615,427 | -0.1% | $ (630) | |
| Fire Impact Fee Fund | | | | | | | | | | |
| Transfers to other funds | | $ 21,017 | 100.0% | $ - | | | | | | Debt Service for Fire Truck |
| Total Fire Impact Fee Fund | | $ 21,017 | 100.0% | $ - | | | | | | |
| Brady Road Construction Fund | | | | | | | | | | |
| Capital | $ 126,212 | $ 1,175,896 | 831.7% | $ 6,050,000 | 414.5% | $ 4,874,104 | $ - | -100.0% | $ (6,050,000) | Construction scheduled for 2019 |
| Transfers to other funds | | $ 224,992 | 100.0% | | | | | | | |
| Total Brady Road Construction Fund | $ 126,212 | $ 1,400,888 | 1009.9% | $ 6,050,000 | 331.9% | $ 4,649,112 | $ - | -100.0% | $ (6,050,000) | |
| Larkspur Street Construction Fund | | | | | | | | | | |
| Capital | $ 284,534 | $ 1,459,621 | 413.0% | $ 2,250,000 | 100.0% | $ 790,379 | | | | Construction to be complete in 2019 |
| Total Larkspur Street Fund | $ 284,534 | $ 1,459,621 | 413.0% | $ 2,250,000 | 100.0% | $ 790,379 | | | | |
| Legacy Lands Project Fund | | | | | | | | | | |
| Capital | | $ 7,556 | 100.0% | $ 10,302,882 | 100.0% | $ 10,295,326 | | | | Land Acquisitions |
| Total Legacy Lands Project Fund | $ - | $ 7,556 | 100.0% | $ 10,302,882 | 100.0% | $ 10,295,326 | | | | |
| Lake And Everett Project Fund | | | | | | | | | | |
| Capital | | | | $ 1,400,000 | 100.0% | $ 1,400,000 | $ 6,250,000 | 346.4% | $ 4,850,000 | Design in 2019 with Construction in 2020 |
| Total Lake and Everett Project Fund | | | | $ 1,400,000 | 100.0% | $ 1,400,000 | $ 6,250,000 | 346.4% | $ 4,850,000 | |
| Enterprise Funds | | | | | | | | | | |
| Storm Water Fund | | | | | | | | | | |
| Salaries and Benefits | $ 276,105 | $ 328,299 | 18.9% | $ 684,196 | 108.4% | $ 355,897 | $ 711,726 | 4.0% | $ 27,530 | Staff Reallocation and Lead Worker FTE |
| Supplies and Services | $ 1,251,472 | $ 612,861 | -51.0% | $ 839,641 | 37.0% | $ 226,780 | $ 908,554 | 8.2% | $ 68,913 | Push Camera |
| Intergovernmental | $ 38,489 | $ 39,943 | 3.8% | $ 18,096 | -54.7% | $ (21,847) | $ 18,539 | 2.4% | $ 443 | |
| Capital | $ 265,271 | $ 173,972 | -34.4% | $ 746,000 | 328.8% | $ 572,028 | $ 307,000 | -58.8% | $ (439,000) | Wetland Mitigation |
| Debt Service Payments | $ 86,873 | $ 86,422 | | $ 63,460 | 100.0% | $ (22,962) | $ 63,638 | 0.3% | $ 178 | Wetland Mitigation Debt Service |
| Transfers to other funds | $ 208,450 | | -100.0% | | | $ - | | | | |
| Total Storm Water Fund | $ 2,126,660 | $ 1,241,497 | -41.6% | $ 2,351,393 | 89.4% | $ 1,109,896 | $ 2,009,457 | -14.5% | $ (341,936) | |
| Solid Waste Fund | | | | | | | | | | |
| Salaries and Benefits | $ 465,544 | $ 473,891 | 1.8% | $ 500,623 | 5.6% | $ 26,732 | $ 520,316 | 3.9% | $ 19,693 | COLA |
| Supplies and Services | $ 1,648,718 | $ 1,725,788 | 4.7% | $ 1,748,746 | 1.3% | $ 22,958 | $ 1,855,899 | 6.1% | $ 107,153 | ERR rate model |
| Intergovernmental | $ 118,299 | $ 124,124 | 4.9% | $ 127,155 | 2.4% | $ 3,031 | $ 130,261 | 2.4% | $ 3,106 | Population and CPI |
| Total Solid Waste Fund | $ 2,232,561 | $ 2,323,803 | 4.1% | $ 2,376,524 | 2.3% | $ 52,721 | $ 2,506,476 | 5.5% | $ 129,952 | |
| Water/Sewer Fund | | | | | | | | | | |
| Salaries and Benefits | $ 2,068,601 | $ 1,984,131 | -4.1% | $ 2,958,494 | 49.1% | $ 974,363 | $ 3,073,247 | 3.9% | $ 114,753 | 6 FTEs and open positions filled |
| Supplies and Services | $ 3,977,673 | $ 5,312,972 | 33.6% | $ 4,182,711 | -21.3% | $ (1,130,261) | $ 4,367,755 | 4.4% | $ 185,044 | R&R Programs |
| Intergovernmental | $ 508,430 | $ 462,419 | -9.0% | $ 473,714 | 2.4% | $ 11,295 | $ 485,291 | 2.4% | $ 11,577 | |
| Capital | | | | $ 260,000 | | | $ - | | $ (260,000) | Vehicles and Heavy Equipment |
| Debt Service Payments | $ 4,749,155 | $ 4,132,628 | -13.0% | $ 4,252,694 | 2.9% | $ 120,066 | $ 4,067,696 | -4.4% | $ (184,998) | Debt Service Schedules |
| Transfers to other funds | $ 523,253 | $ 1,414,606 | 170.3% | $ 4,456,022 | 215.0% | $ 3,041,416 | $ 3,395,000 | -23.8% | $ (1,061,022) | Rate funded Capital Projects |
| Total Water/Sewer Fund | $ 11,827,112 | $ 13,306,756 | 12.5% | $ 16,583,635 | 22.7% | $ 3,016,879 | $ 15,388,989 | -7.2% | $ (1,194,646) | |
| W/S Capital Projects Fund | | | | | | | | | | |
| Capital | $ 7,899,333 | $ 3,831,277 | -51.5% | $ 10,171,000 | 165.5% | $ 6,339,723 | $ 15,480,000 | 52.2% | $ 5,309,000 | Capital Projects Plan |
| Total W/S Capital Projects | $ 7,899,333 | $ 3,831,277 | -51.5% | $ 10,171,000 | 165.5% | $ 6,339,723 | $ 15,480,000 | 52.2% | $ 5,309,000 | |
| North Shore Sewer Construction Project | | | | | | | | | | |
| Capital | $ 7,396,606 | $ 3,075,641 | -58.4% | $ 1,275,000 | -58.5% | $ (1,800,641) | $ 1,725,000 | 35.3% | $ 450,000 | Lacamas Creek Pump Station |
| Total North Shore Construction | $ 7,396,606 | $ 3,075,641 | -58.4% | $ 1,275,000 | -58.5% | $ (1,800,641) | $ 1,725,000 | 35.3% | $ 450,000 | |

EXHIBIT A

| | 2017 Actual | 2018 Projected | Change | 2019 Budget | Annual % Change | 2019 Change | 2020 Budget | Annual % Change | 2020 Change | Notes |
|---|---|---|---|---|---|---|---|---|---|---|
| Water/Sewer Capital Reserve Fund | | | | | | | | | | |
| Transfers to other funds | $ 267,529 | $ 717,450 | 168.2% | $ 550,000 | 100.0% | $ (167,450) | $ 75,000 | -86.4% | $ (475,000) | Well Projects |
| Total Water/Sewer Cap. Fund | $ 267,529 | $ 717,450 | 168.2% | $ 550,000 | 100.0% | $ (167,450) | $ 75,000 | -86.4% | $ (475,000) | |
| Water/Sewer Bond Reserve Fund | | | | | | | | | | |
| Transfers to other funds | $ - | $ - | 0.0% | $ - | 0.0% | $ - | $ - | 0.0% | $ - | |
| Total Water/Sewer Bond Res. Fund | $ - | $ - | 0.0% | $ - | 0.0% | $ - | $ - | 0.0% | $ - | |
| Internal Support Funds | | | | | | | | | | |
| Equipment Rental Fund | | | | | | | | | | |
| Salaries and Benefits | $ 425,411 | $ 449,546 | 5.7% | $ 585,477 | 30.2% | $ 135,931 | $ 608,468 | 3.9% | $ 22,991 | Mechanic FTE |
| Supplies and Services | $ 584,216 | $ 509,994 | -12.7% | $ 683,308 | 34.0% | $ 173,314 | $ 569,190 | -16.7% | $ (114,118) | Improvements, Technology and Equipment |
| Debt | $ 3,772 | $ 273 | -92.8% | | -100.0% | $ (273) | $ - | | $ - | |
| Capital | $ 288,061 | $ 820,000 | 184.7% | $ 1,145,574 | 39.7% | $ 325,574 | $ 558,564 | -51.2% | $ (587,010) | Replacement Schedule |
| Total Equipment Rental Fund | $ 1,301,460 | $ 1,779,813 | 36.8% | $ 2,414,359 | 35.7% | $ 634,546 | $ 1,736,222 | -28.1% | $ (678,137) | |
| Reserve Funds | | | | | | | | | | |
| Firefighter's Pension Fund | | | | | | | | | | |
| Salary and Benefits | | $ 3,000 | 100.0% | $ 3,073 | 2.4% | $ 73 | $ 3,148 | 2.4% | $ 75 | |
| Transfers to other funds | $ 266,884 | $ 132,998 | -50.2% | $ 376,040 | 182.7% | $ 243,042 | $ 382,864 | 1.8% | $ 6,824 | |
| Total Firefighters's Pension Fund | $ 266,884 | $ 135,998 | -49.0% | $ 379,113 | 178.8% | $ 243,115 | $ 386,012 | 1.8% | $ 6,899 | |
| Retiree Medical Benefits Fund | | | | | | | | | | |
| Salary and Benefits | $ 140,493 | $ 138,356 | -1.5% | $ 154,665 | 11.8% | $ 16,309 | $ 168,759 | 9.1% | $ 14,094 | |
| Total Retiree Medical Fund | $ 140,493 | $ 138,356 | -1.5% | $ 154,665 | 11.8% | $ 16,309 | $ 168,759 | 9.1% | $ 14,094 | |
| LEOFF 1 Disability Board | | | | | | | | | | |
| Salary and Benefits | $ 219,283 | $ 321,056 | 46.4% | $ 480,715 | 100.0% | $ 159,659 | $ 495,658 | 3.1% | $ 14,943 | |
| Total LEOFF 1 Disability Fund | $ 219,283 | $ 321,056 | 46.4% | $ 480,715 | 100.0% | $ 159,659 | $ 495,658 | 3.1% | $ 14,943 | |

# City of Camas
## General Fund Expenditure Budget Summary for 2019-2020

| | 2017 Actual | 2018 Projected | Change | 2019 Budget | Annual % Change | 2019 Change | 2020 Budget | Annual % Change | 2020 Change | Notes |
|---|---|---|---|---|---|---|---|---|---|---|
| Legislative | | | | | | | | | | |
| Salaries and Benefits | $ 146,831 | $ 154,239 | 5.0% | $ 163,142 | 5.8% | $ 8,903 | $ 168,963 | 3.6% | $ 5,821 | Staffing Allocation |
| Supplies and Services | $ 12,174 | $ 12,459 | 2.3% | $ 13,025 | 4.5% | $ 566 | $ 13,343 | 2.4% | $ 318 | |
| Total Legislative | $ 159,005 | $ 166,698 | 4.8% | $ 176,167 | 5.7% | $ 9,469 | $ 182,306 | 3.5% | $ 6,139 | |
| Judicial | | | | | | | | | | |
| Salaries and Benefits | $ 131,642 | $ 139,392 | 5.9% | $ 194,262 | 39.4% | $ 54,870 | $ 218,228 | 12.3% | $ 23,966 | New Ct Clerk |
| Supplies and Services | $ 130,876 | $ 139,500 | 6.6% | $ 205,806 | 47.5% | $ 66,306 | $ 211,082 | 2.6% | $ 5,276 | Security Upgrades |
| Intergovernmental | $ 88,433 | $ 102,957 | 16.4% | $ 112,471 | 9.2% | $ 9,514 | $ 99,221 | -11.8% | $ (13,250) | Reduced Clark Co. |
| Total Judicial | $ 350,951 | $ 381,849 | 8.8% | $ 512,539 | 34.2% | $ 130,690 | $ 528,531 | 3.1% | $ 15,992 | |
| Executive | | | | | | | | | | |
| Salaries and Benefits | $ 286,869 | $ 306,647 | 6.9% | $ 321,699 | 4.9% | $ 15,052 | $ 333,576 | 3.7% | $ 11,877 | Staffing Allocation |
| Supplies and Services | $ 94,226 | $ 22,918 | -75.7% | $ 39,887 | 74.0% | $ 16,969 | $ 40,790 | 2.3% | $ 903 | Realloc to Outreach |
| Intergovernmental | $ 6,506 | $ 20,000 | 207.4% | $ 20,489 | 2.4% | $ 489 | $ 20,989 | 2.4% | $ 500 | Outreach Contract |
| Total Executive | $ 387,601 | $ 349,565 | -9.8% | $ 382,075 | 9.3% | $ 32,510 | $ 395,355 | 3.5% | $ 13,280 | |
| Finance | | | | | | | | | | |
| Salaries and Benefits | $ 893,271 | $ 981,380 | 9.9% | $ 1,068,016 | 8.8% | $ 86,636 | $ 1,165,525 | 9.1% | $ 97,509 | Retir, Sal Study & FTE Mo Billing |
| Supplies and Services | $ 180,082 | $ 153,219 | -14.9% | $ 209,979 | 37.0% | $ 56,760 | $ 293,113 | 39.6% | $ 83,134 | Reloc, Billing, Fin Sys Cons |
| Intergovernmental | $ 41,438 | $ 51,498 | 24.3% | $ 54,073 | 5.0% | $ 2,575 | $ 55,395 | 2.4% | $ 1,322 | |
| Total Finance | $ 1,114,791 | $ 1,186,097 | 6.4% | $ 1,332,068 | 12.3% | $ 145,971 | $ 1,514,033 | 13.7% | $ 181,965 | |
| Legal | | | | | | | | | | |
| Supplies and Services | $ 127,444 | $ 151,622 | 19.0% | $ 159,580 | 5.2% | $ 7,958 | $ 163,482 | 2.4% | $ 3,902 | Contract increases |
| Total Legal | $ 127,444 | $ 151,622 | 19.0% | $ 159,580 | 5.2% | $ 7,958 | $ 163,482 | 2.4% | $ 3,902 | |
| Human Resources | | | | | | | | | | |
| Salaries and Benefits | $ 157,637 | $ 166,045 | 5.3% | $ 210,308 | 26.7% | $ 44,263 | $ 219,091 | 4.2% | $ 8,783 | Staff Allocation |
| Supplies and Services | $ 71,447 | $ 23,171 | -67.6% | $ 66,458 | 186.8% | $ 43,287 | $ 68,083 | 2.4% | $ 1,625 | FML Placeholder |
| Total Human Resources | $ 229,084 | $ 189,216 | -17.4% | $ 276,766 | 46.3% | $ 87,550 | $ 287,174 | 3.8% | $ 10,408 | |
| Administrative Services | | | | | | | | | | |
| Salaries and Benefits | $ 132,387 | $ 144,337 | 9.0% | $ 152,240 | 5.5% | $ 7,903 | $ 157,925 | 3.7% | $ 5,685 | |
| Supplies and Services | $ 155,644 | $ 123,905 | -20.4% | $ 188,459 | 52.1% | $ 64,554 | $ 140,066 | -25.7% | $ (48,393) | Temp Staffing 2019 |
| Intergovernmental | $ 47,984 | $ 38,695 | -19.4% | $ 39,640 | 2.4% | $ 945 | $ 40,609 | 2.4% | $ 969 | |
| Total Administrative Services | $ 336,015 | $ 306,937 | -8.7% | $ 380,339 | 23.9% | $ 73,402 | $ 338,600 | -11.0% | $ (41,739) | |

EXHIBIT A

| | 2017 Actual | 2018 Projected | Change | 2019 Budget | Annual % Change | 2019 Change | 2020 Budget | Annual % Change | 2020 Change | Notes |
|---|---|---|---|---|---|---|---|---|---|---|
| **Law Enforcement** | | | | | | | | | | |
| Salaries and Benefits | $ 3,876,983 | $ 4,395,213 | 13.4% | $ 4,570,364 | 4.0% | $ 175,151 | $ 4,810,838 | 5.3% | $ 240,474 | 2 Officers, .5 Code Enf .5 Clerk |
| Supplies and Services | $ 536,499 | $ 499,575 | -6.9% | $ 666,381 | 33.4% | $ 166,806 | $ 659,577 | -1.0% | $ (6,804) | Training & equipment |
| Intergovernmental | $ 254,363 | $ 296,366 | 16.5% | $ 334,974 | 13.0% | $ 38,608 | $ 343,164 | 2.4% | $ 8,190 | SWAT/CRESA Costs |
| Capital | $ - | $ - | | $ 80,000 | 100.0% | $ 80,000 | $ - | -100.0% | $ (80,000) | 2 Vehicles |
| Total Law Enforcement | $ 4,667,845 | $ 5,191,154 | 11.2% | $ 5,651,719 | 8.9% | $ 460,565 | $ 5,813,579 | 2.9% | $ 161,860 | |
| **Detention and Correction** | | | | | | | | | | |
| Salaries and Benefits | $ 81,065 | $ 88,668 | 9.4% | $ 93,901 | 5.9% | $ 5,233 | $ 97,256 | 3.6% | $ 3,355 | |
| Supplies and Services | $ 23,968 | $ 17,808 | -25.7% | $ 27,374 | 53.7% | $ 9,566 | $ 28,345 | 3.5% | $ 971 | |
| Intergovernmental | $ 185,978 | $ 237,265 | 27.6% | $ 243,060 | 2.4% | $ 5,795 | $ 249,003 | 2.4% | $ 5,943 | Jail Costs |
| Total Detention and Correction | $ 291,011 | $ 343,741 | 18.1% | $ 364,335 | 6.0% | $ 20,594 | $ 374,604 | 2.8% | $ 10,269 | |
| **Information Services** | | | | | | | | | | |
| Salaries and Benefits | $ 471,196 | $ 511,761 | 8.6% | $ 550,770 | 7.6% | $ 39,009 | $ 571,899 | 3.8% | $ 21,129 | |
| Supplies and Services | $ 243,591 | $ 290,232 | 19.1% | $ 301,929 | 4.0% | $ 11,697 | $ 309,311 | 2.4% | $ 7,382 | |
| Capital | $ - | $ 93,975 | 100.0% | $ 201,000 | 113.9% | $ 107,025 | $ 50,000 | -75.1% | $ (151,000) | Phone System and Voicemail |
| Total Information Services | $ 714,787 | $ 895,968 | 25.3% | $ 1,053,699 | 17.6% | $ 157,731 | $ 931,210 | -11.6% | $ (122,489) | |
| **Engineering** | | | | | | | | | | |
| Salaries and Benefits | $ 1,080,714 | $ 1,066,344 | -1.3% | $ 1,492,603 | 40.0% | $ 426,259 | $ 1,592,073 | 6.7% | $ 99,470 | Eng III, .5 Adm Temps, Sal Study |
| Supplies and Services | $ 130,758 | $ 250,669 | 91.7% | $ 202,394 | -19.3% | $ (48,275) | $ 202,115 | -0.1% | $ (279) | |
| Intergovernmental | | $ - | | $ 25,000 | 100.0% | $ 25,000 | $ 25,000 | 0.0% | $ - | |
| Total Engineering | $ 1,211,472 | $ 1,317,013 | 8.7% | $ 1,719,997 | 30.6% | $ 402,984 | $ 1,819,188 | 5.8% | $ 99,191 | |
| **Community Development** | | | | | | | | | | |
| Salaries and Benefits | $ 249,716 | $ 275,488 | 10.3% | $ 291,365 | 5.8% | $ 15,877 | $ 302,682 | 3.9% | $ 11,317 | |
| Supplies and Services | $ 12,496 | $ 15,300 | 22.4% | $ 20,060 | 31.1% | $ 4,760 | $ 20,551 | 2.4% | $ 491 | |
| Total Community Development | $ 262,212 | $ 290,788 | 10.9% | $ 311,425 | 7.1% | $ 20,637 | $ 323,233 | 3.8% | $ 11,808 | |
| **Planning** | | | | | | | | | | |
| Salaries and Benefits | $ 444,859 | $ 502,352 | 12.9% | $ 513,761 | 2.3% | $ 11,409 | $ 533,790 | 3.9% | $ 20,029 | Staff Realloc & Planner 1 |
| Supplies and Services | $ 52,174 | $ 67,820 | 30.0% | $ 149,381 | 120.3% | $ 81,561 | $ 153,034 | 2.4% | $ 3,653 | |
| Intergovernmental | $ 72,841 | $ 97,882 | 34.4% | $ 100,273 | 2.4% | $ 2,391 | $ 102,724 | 2.4% | $ 2,451 | |
| Total Planning | $ 569,874 | $ 668,054 | 17.2% | $ 763,415 | 14.3% | $ 95,361 | $ 789,548 | 3.4% | $ 26,133 | |
| **Animal Control** | | | | | | | | | | |
| Supplies and Services | $ - | $ 224 | 100.0% | $ 500 | 123.2% | $ 276 | $ 512 | 2.4% | $ 12 | |
| Intergovernmental | $ 105,441 | $ 133,788 | 26.9% | $ 117,500 | -12.2% | $ (16,288) | $ 120,900 | 2.9% | $ 3,400 | |
| Total Animal Control | $ 105,441 | $ 134,012 | 27.1% | $ 118,000 | -11.9% | $ (16,012) | $ 121,412 | 2.9% | $ 3,412 | |

EXHIBIT A

| | 2017 Actual | 2018 Projected | Change | 2019 Budget | Annual % Change | 2019 Change | 2020 Budget | Annual % Change | 2020 Change | Notes |
|---|---|---|---|---|---|---|---|---|---|---|
| **Parks and Recreation** | | | | | | | | | | |
| Salaries and Benefits | $ 486,004 | $ 419,843 | -13.6% | $ 482,192 | 14.9% | $ 62,349 | $ 500,825 | 3.9% | $ 18,633 | |
| Supplies and Services | $ 370,401 | $ 219,097 | -40.8% | $ 370,421 | 69.1% | $ 151,324 | $ 413,890 | 11.7% | $ 43,469 | Park Planning |
| Intergovernmental | $ 2,497 | | -100.0% | | | $ - | | | $ - | Pool Closure 2018 |
| Total Parks and Recreation | $ 858,902 | $ 638,940 | -25.6% | $ 852,613 | 33.4% | $ 213,673 | $ 914,715 | 7.3% | $ 62,102 | |
| **Parks Maintenance** | | | | | | | | | | |
| Salaries and Benefits | $ 490,956 | $ 496,124 | 1.1% | $ 637,293 | 28.5% | $ 141,169 | $ 702,553 | 10.2% | $ 65,260 | 2 FTE |
| Supplies and Services | $ 488,386 | $ 469,544 | -3.9% | $ 603,076 | 28.4% | $ 133,532 | $ 534,183 | -11.4% | $ (68,893) | Reduce Seasonals, Inv Species, |
| Capital | | | | $ 197,000 | 100.0% | $ 197,000 | $ 75,000 | -61.9% | $ (122,000) | Vehicle, Mower, Park Equip |
| Total Parks Maintenance | $ 979,342 | $ 965,668 | -1.4% | $ 1,437,369 | 48.8% | $ 471,701 | $ 1,311,736 | -8.7% | $ (125,633) | |
| **Building** | | | | | | | | | | |
| Salaries and Benefits | $ 528,009 | $ 541,797 | 2.6% | $ 787,774 | 45.4% | $ 245,977 | $ 819,493 | 4.0% | $ 31,719 | Realloc Staff &Plans Examiner |
| Supplies and Services | $ 34,010 | $ 26,208 | -22.9% | $ 48,683 | 85.8% | $ 22,475 | $ 49,873 | 2.4% | $ 1,190 | |
| Total Building | $ 562,019 | $ 568,005 | 1.1% | $ 836,457 | 47.3% | $ 268,452 | $ 869,366 | 3.9% | $ 32,909 | |
| **Central Services** | | | | | | | | | | |
| Salaries and Benefits | $ 107,192 | $ 90,854 | -15.2% | $ 103,028 | 13.4% | $ 12,174 | $ 107,423 | 4.3% | $ 4,395 | Retirement & Position Change |
| Supplies and Services | $ 109,323 | $ 106,109 | -2.9% | $ 171,474 | 61.6% | $ 65,365 | $ 125,667 | -26.7% | $ (45,807) | Facilities Condition Assessment |
| Total Central Services | $ 216,515 | $ 196,963 | -9.0% | $ 274,502 | 39.4% | $ 77,539 | $ 233,090 | -15.1% | $ (41,412) | |
| **Library** | | | | | | | | | | |
| Salaries and Benefits | $ 1,012,400 | $ 1,113,497 | 10.0% | $ 1,234,628 | 10.9% | $ 121,131 | $ 1,243,936 | 0.8% | $ 9,308 | Positions filled |
| Supplies and Services | $ 235,557 | $ 267,765 | 13.7% | $ 407,198 | 52.1% | $ 139,433 | $ 397,154 | -2.5% | $ (10,044) | Replace equip & repairs |
| Intergovernmental | | $ 1,694 | 100.0% | $ 1,735 | 2.4% | $ 41 | $ 1,778 | 2.5% | $ 43 | |
| Capital | $ 129,264 | $ 130,000 | 0.0% | $ 153,176 | 17.8% | $ 23,176 | $ 156,921 | 2.4% | $ 3,745 | |
| Total Library | $ 1,377,221 | $ 1,512,956 | 9.9% | $ 1,796,737 | 18.8% | $ 283,781 | $ 1,799,789 | 0.2% | $ 3,052 | |
| **Support to Other Funds** | | | | | | | | | | |
| Transfers to Other Funds | $ 6,370,650 | $ 6,272,645 | -1.5% | $ 6,617,081 | 5.5% | $ 344,436 | $ 6,391,747 | -3.4% | $ (225,334) | Firefighters, SCBAs, Truck, Amb |
| Total Support to Other Funds | $ 6,370,650 | $ 6,272,645 | -1.5% | $ 6,617,081 | 5.5% | $ 344,436 | $ 6,391,747 | -3.4% | $ (225,334) | |
| **TOTAL GENERAL FUND** | **$ 20,892,182** | **$ 21,727,891** | **4.0%** | **$ 25,016,883** | **15.1%** | **$ 3,288,992** | **$ 25,102,698** | **0.3%** | **$ 85,815** | |

## City of Camas - Decision Packages including Level of Service recommendations

| Department | | Budget Priorities | Brief Description | 2019 Cost Estimate | 2020 Cost Estimate | Utility Cost Estimates |
|---|---|---|---|---|---|---|
| Adm Services | 1 | Temporary Staffing - Records Mgmt. Assistant | Temporary staffing to assist with Records Mgmt of electronic files | $ 50,000 | | |
| Finance | 2 | Monthly Utility Billing | 1 FTE and billing costs | | | $ 200,000 |
| | 3 | New Financial System | Consultant to assist with scoping and assessing options | | $25,000 | $ 25,000 |
| | 4 | Relocate into former bank | Tenant improvements and furniture | | $50,000 | |
| Municipal Court | 5 | Security and building upgrades | Safety and Operational Improvements to Court Bldg. | $ 70,000 | $70,000 | |
| | 6 | Court Clerk for the C/W Municipal Court | 1 Court Clerk FTE offset with current services from Clark Co. | $ 37,000 | $41,000 | |
| CWFD | 7 | Additional 4 FTE | Staffing to address growth needs in Grass Valley | $ 450,000 | $ 449,999 | |
| | 8 | Additional 1 Deputy Fire Marshal | To assist with backlog of new & existing inspections | $ 111,103 | $114,436 | |
| | 9 | Ambulance Replacement | Replacement of existing ambulance | $ 240,000 | | |
| | 10 | Brush Engine | Purchase new engine for fighting brush fires | | $150,000 | |
| | 11 | Self Contained Breathing Appartus (SCBA) | Replace inventory about to expire in 2018 | $ 330,000 | | |
| IT | 12 | Phone System and Voice Mail | Replace 10 year-old phone and voicemail systems | | $75,000 | $ 75,000 |
| Library | 13 | Replace Self-Checkout Machines | Replacing 3 sellf checkout machines | | $30,000 | |
| | 14 | Repairs to the Automatic Materials Handler (AMH) | Repairing hardware and replace software for the AMH | $ 74,000 | $24,000 | |
| Parks & Recreation | 15 | 2 FTE and reduce seasonals | Hire 2 Maint. Workers and remove two seasonal staff | $142,303 | $146,572 | |
| | 16 | Sports Field Playback replacement | Replacement of sports field playback at Prune Hill Park | $ 50,000 | | |
| | 17 | Playground Equipment | Enhance & replace playgrounds & parks furniture | $ 75,000 | $75,000 | |
| | 18 | Invasive Species Removal | Remove and control noxious species | $ 50,000 | $50,000 | |
| | 19 | Equipment | Large Parks Mower | $ 55,000 | | |
| | 20 | Park Improvements | Grass Valley Tennis Court Resurfacing | $ 30,000 | | |
| | 21 | Buhman Shop Removal and Replacement | Remove and replace existing pole barn | $ 50,000 | | |
| Police | 22 | Code Enforcement Officer 0.5 FTE | Restore Code Enforcement Officer to full time. | | $38,353 | |
| | 23 | Police Records Clerk 0.5 FTE | Add Police Records Clerk II .5 FTE | $ 43,207 | $44,503 | |
| | 24 | Ultimate Training Munitions (UTM) Proposal | Purchase UTMs,safety gear and funding for instructor training | $ 18,800 | | |
| | 25 | 2 Police Officer | Hire and outfit two officers to address service delivery issues | $ 110,000 | $208,000 | |
| Public Works | 26 | Facilities Condition Assessment | Complete condition assessement on all City-Owned buildings | $ 33,000 | | $ 17,000 |
| | 27 | Engineer III FTE | New FTE to support capital project workload | $107,203 | $110,419 | |
| | 28 | 0.6 FTE administrative support | Admintrative Support to the PW Director and Engineering workload | $46,023 | $47,404 | |
| | 29 | Inspection Vehicles | 2 new inspection vehicles to replace outdated reserve vehicles | $ 20,000 | $20,000 | |
| | 30 | 2 FTE/Reduce Seasonal Staff | Backfill for positions dedicated to Stormwater & remove 2 seasonals | $315,886 | $273,863 | |
| | 31 | asphalt maintenance equipment | Purchase crack seal machine for roadway preservation | $ 43,000 | | |
| | 32 | Neighborhood Traffic Mgmt Program | Reestablish the Neighborhood Traffic Mgmt Program | $ 75,000 | $ 75,000 | |
| | 33 | Signal Maintenance Budget Increase | Increasing annual budget for signal maintenance | $ 10,000 | $ 10,000 | |
| | 34 | Prune Hill School Flashing Warning Replacement | Replace existing school zone signal controllers | $ 30,000 | | |
| | 35 | NW 6th Ave. Road Diet | Complete a road diet on NW 6th between Adams and Norwood Street | | $ 75,000 | |
| | 36 | Snow and Ice Budget | Additional materials for target routes identified in Snow and Ice Plan | $ 15,000 | $ 15,000 | |
| | 37 | Downtown Infrastructure Analysis | Analysis of downtown infrastructure | $ 25,000 | $ - | |
| | 38 | Enhance security for off-hours | Fence with electric authomatic gates | | $100,000 | |
| | 39 | C/W Water System Planning | Complete a joint water system planning effort | | | $30,000 |
| | 40 | 2 Maintenance Workers | 2 FTE Utility Maintenance Workers to maintain levels of service | | | $310,886 |
| | 41 | 2 Maintenance Workers | 2 FTE Utility Maintenance Workers to maintain levels of service | | | $310,886 |
| | 42 | Fiber Connection to WWTP | Conduit is installed - need to complete fiber pull | | | $25,000 |
| | 43 | 2 Additional Operators | Hire 2 new Wastewater Treatment Plant Operators | | | $354,182 |
| | 44 | Hire 1 Mechanic | Hire a new mechanic to maintain levels of service | | | $160,930 |
| | 45 | Assetworks Fleet Management Software | Purchase and implement fleet management program | | | $115,000 |
| | 46 | Operations Center Covered Parking | Addition of covered parking for heavy equipment at the Ops Center | | | $20,000 |
| | 47 | Shop Mezzanine Storage | Add space to the mezzanine storage area above the equipment shop | | | $15,000 |
| | 48 | Vactor Hydraulic Tools | Purchase hydraulic tools for Vactor truck | | | $8,000 |
| | 49 | Mini-Excavator | Purchase a mini-excavator | | | $80,000 |
| | 50 | Skid Steer Loader and Implements | Purchase a skid steer style loader with implements | | | $175,000 |
| | 51 | 5 Yard Dump Truck Replacement | Replace a reserve piece of equipment and add replacement component | | | $130,000 |
| | 52 | Compressor Replacement | Replace a reserve compressor | | | $40,000 |
| | 53 | Brush Chipper Replacement | Replace existing brush chipper and include equipment in the ERR | | | $90,000 |
| | 54 | Lead Worker 1 FTE | Create Stormwater Lead Worker to lead standalone Stormwater Div. | | | $230,765 |
| | 55 | Push Camera | Push Camera to inspect stormwater lines and vaults | | | $15,000 |

| | 2019 | 2020 | Utility |
|---|---|---|---|
| Total of Priority Budget Proposals | $2,706,526 | $2,318,549 | $2,427,650 |
| | | $5,025,075 | |
| One-Time Budget Proposals | | $844,800 | $ 835,000 |
| Staffing Costs | | $2,837,275 | $1,367,650 |
| Ongoing other | | $1,343,000 | $ 225,000 |
| | | $5,025,075 | $2,427,650 |

## 2019-2020 Capital Budget

| | Department/Fund | Title | 2019 Budget | 2020 Budget | Total Biennial Budget | General | Streets | PIF | REET 1 | REET 2 | Vehicle R&R | Grants/ Contributions | Debt | Storm Water | Water | Sewer | SDC |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | REMAINING SOURCES OF FUNDING | | | | | | | | | | | |
| 1 | General Govt. | Major Building Maintenance | $ 100,000 | $ 100,000 | $ 200,000 | | | | $ 200,000 | | | | | | | | |
| 2 | General Govt. | Ambulance Replacement | $ 240,000 | | $ 240,000 | | | | | | | | $ 240,000 | | | | |
| 3 | General Govt. | Brush Truck | | $ 150,000 | $ 150,000 | $ 90,000 | | | | | | $ 60,000 | | | | | |
| 4 | General Govt. | 2 new Inspection Vehicles to replace reserves | $ 25,000 | $ 25,000 | $ 50,000 | $ 50,000 | | | | | | | | | | | |
| 5 | Streets/Capital | ADA Access Upgrades | $ 50,000 | $ 50,000 | $ 100,000 | | | | $ 100,000 | | | | | | | | |
| 6 | Streets/Capital | Citywide Traffic Signal Controller Update | $ 340,500 | | $ 340,500 | | | | $ 40,500 | | | 300,000 | | | | | |
| 7 | Streets/Capital | Pavement Management Program | $ 794,482 | $ 830,357 | $ 1,624,839 | | $ 1,624,839 | | | | | | | | | | |
| 8 | Streets/Capital | Brady Road | $ 7,175,000 | | $ 7,175,000 | | | | | | | $ 6,000,000 | $ 1,175,000 | | | | |
| 9 | Streets/Capital | Larkspur | $ 2,250,000 | | $ 2,250,000 | | | | | | | $ 2,250,000 | | | | | |
| 10 | Streets/Capital | Everett and Lake Traffic Circle | $ 1,400,000 | $ 6,250,000 | $ 7,650,000 | | | | | | | | $ 7,650,000 | | | | |
| 11 | Streets/Capital | NE 3rd Ave. Bridge Seismic Retrofit | $ 785,000 | $ 910,000 | $ 1,695,000 | $ 45,000 | | | | | | $ 1,650,000 | | | | | |
| 12 | Streets/Capital | Crack Seal Machine for Road Preservation | $ 43,000 | | $ 43,000 | | $ 43,000 | | | | | | | | | | |
| 13 | Streets/Capital | Road Diet on NW 6th Ave between Adams & Norwood | | $ 75,000 | $ 75,000 | | $ 75,000 | | | | | | | | | | |
| 14 | Parks | Dog Park Partnership | $ 60,000 | | $ 60,000 | | | | | $ 60,000 | | | | | | | |
| 15 | Parks | Wayfinding Signs | $ 30,000 | | $ 30,000 | | | | | $ 30,000 | | | | | | | |
| 16 | Parks | 3rd Ave Trailhead Design and Permit | $ 120,000 | | $ 120,000 | | | | | $ 120,000 | | | | | | | |
| 17 | Parks | Community Center Renovation | $ 200,000 | $ 300,000 | $ 500,000 | | | | | $ 500,000 | | | | | | | |
| 18 | Parks | Heritage Park Entrance and Parking Upgrades | $ 50,000 | | $ 50,000 | | | | | $ 50,000 | | | | | | | |
| 19 | Parks | Open Space/Trails/Park Upgrades | $ 225,000 | $ 225,000 | $ 450,000 | | | | | $ 450,000 | | | | | | | |
| 20 | Parks | Wildlife League Property | $ 25,000 | | $ 25,000 | | | $ 25,000 | | | | | | | | | |
| 21 | Parks | East Lake Trail (North Shore Trail T-3) | $ 100,000 | $ 100,000 | $ 200,000 | | | $ 200,000 | | | | | | | | | |
| 22 | Parks | Parklands To Heritage Trail T-1 | $ 325,000 | | $ 325,000 | | | $ 325,000 | | | | | | | | | |
| 23 | Parks | Pool Demo | $ 300,000 | | $ 300,000 | | | | | $ 300,000 | | | | | | | |
| 24 | Parks | Mill Ditch Trail | $ 25,000 | $ 225,000 | $ 250,000 | | | | | $ 250,000 | | | | | | | |
| 25 | Parks | Fallen Leaf Lake | $ 150,000 | $ 925,000 | $ 1,075,000 | | | | | $ 1,075,000 | | | | | | | |
| 26 | Parks | Skate Park Improvements | $ 25,000 | $ 50,000 | $ 75,000 | | | | | $ 75,000 | | | | | | | |
| 27 | Parks | North Shore Conservation Lands | | $ 8,800,000 | $ 8,800,000 | | | | | | | $ 2,500,000 | $ 6,300,000 | | | | |
| 28 | Parks | Currie Trail | $ 100,000 | $ 960,000 | $ 1,060,000 | | | | | $ 232,291 | | $ 827,709 | | | | | |
| 29 | Parks Maint. | Large Mower | $ 55,000 | | $ 55,000 | $ 55,000 | | | | | | | | | | | |
| 30 | Parks Maint. | Sports Field Playback at Prune Hill | $ 50,000 | | $ 50,000 | | | | | $ 50,000 | | | | | | | |
| 31 | Parks Maint. | Buhman Shop Removal and Replacement | $ 50,000 | | $ 50,000 | | | | | $ 50,000 | | | | | | | |
| 32 | Parks/Cemetery | Fence with Electronic Gate for Security | | $ 100,000 | $ 100,000 | | | | | | | $ 100,000 | | | | | |
| 33 | Storm Water | Columbia Summit 2a Cascade Detention | $ 480,000 | | $ 480,000 | | | | | | | | | $ 480,000 | | | |
| 34 | Storm Water | Columbia Summit 2a 25th Detention | | $ 170,000 | $ 170,000 | | | | | | | | | $ 170,000 | | | |
| 35 | Storm Water | NW 38th Ph. 1 Wetland Monitoring | $ 25,000 | $ 25,000 | $ 50,000 | | | | | | | | | $ 50,000 | | | |
| 36 | Storm Water | NW 38th Ph. 2 Wetland Monitoring | $ 25,000 | $ 25,000 | $ 50,000 | | | | | | | | | $ 50,000 | | | |
| 37 | Storm Water | NW Friberg Wetland Monitoring | $ 39,000 | $ 39,000 | $ 78,000 | | | | | | | | | $ 78,000 | | | |
| 38 | Storm Water | NW Leadbetter Drive Wetland Monitoring | $ 13,000 | $ 13,000 | $ 26,000 | | | | | | | | | $ 26,000 | | | |
| 39 | Storm Water | Grass Valley Wetland Monitoring | $ 5,000 | $ 5,000 | $ 10,000 | | | | | | | | | $ 10,000 | | | |
| 40 | Storm Water | Water Transmission Main Wetland Monitoring | $ 30,000 | $ 30,000 | $ 60,000 | | | | | | | | | $ 60,000 | | | |
| 41 | PW/Water | 544 Reservoir | $ 3,200,000 | $ 4,000,000 | $ 7,200,000 | | | | | | | | $ 7,200,000 | | | | |
| 42 | PW/Water | Well 17 Development | $ 150,000 | $ 2,150,000 | $ 2,300,000 | | | | | | | | $ 2,300,000 | | | | |
| 43 | PW/Water | Timber Harvest | $ 150,000 | $ 70,000 | $ 220,000 | | | | | | | | | | $ 220,000 | | |
| 44 | PW/Water | Well 6/14 Waterline Transmission Project | $ 475,000 | | $ 475,000 | | | | | | | | | | | | $ 475,000 |
| 45 | PW/Water | Parker's Landing & WWTP Wells | $ 250,000 | $ 3,500,000 | $ 3,750,000 | | | | | | | | $ 3,750,000 | | | | |
| 46 | PW/Water | Jones Creek Waterline Replacement | $ 250,000 | | $ 250,000 | | | | | | | | | | $ 250,000 | | |
| 47 | PW/Water | Well 6 Motor Control Replacement | $ 71,000 | | $ 71,000 | | | | | | | | | | $ 71,000 | | |
| 48 | PW/Water | 343 Zone Supply Transmission | $ 650,000 | $ 1,900,000 | $ 2,550,000 | | | | | | | | $ 2,550,000 | | | | |
| 49 | PW/Water | Lower Prune Hil Booster Station Expansion | $ 925,000 | $ 460,000 | $ 1,385,000 | | | | | | | | $ 1,385,000 | | | | |
| 50 | PW/Water | Water System Repair & Replacement | $ 300,000 | $ 300,000 | $ 600,000 | | | | | | | | | | $ 600,000 | | |
| 51 | PW/Water | Steigerwald Well Development | $ 75,000 | $ 75,000 | $ 150,000 | | | | | | | | | | | | $ 150,000 |
| 52 | PW/Water | Meter Replacement Program | $ 275,000 | $ 275,000 | $ 550,000 | | | | | | | | | | $ 550,000 | | |
| 53 | PW/Sewer | Lacamas Creek Pump Station | $ 1,275,000 | $ 1,725,000 | $ 3,000,000 | | | | | | | | $ 3,000,000 | | | | |
| 54 | PW/Sewer | I/I Elimination Project | $ 150,000 | | $ 150,000 | | | | | | | | | | | $ 150,000 | |
| 55 | PW/Sewer | Local Limts | $ 75,000 | | $ 75,000 | | | | | | | | | | | $ 75,000 | |
| 56 | PW/Sewer | Crown View Pump Station Rehab | $ 750,000 | | $ 750,000 | | | | | | | | | | | $ 750,000 | |
| 57 | PW/Sewer | STEP Tank Pump Truck | $ 225,000 | | $ 225,000 | | | | | | | | | | | $ 225,000 | |
| 58 | PW/Sewer | WWTP Repair & Replacement | $ 1,000,000 | $ 2,000,000 | $ 3,000,000 | | | | | | | | | | | $ 3,000,000 | |
| 59 | PW/Sewer | Pump Station Repair and Replacement | $ 550,000 | $ 600,000 | $ 1,150,000 | | | | | | | | | | | $ 1,150,000 | |
| 60 | PW/Sewer | Sewer Main Repair and Replacement | $ 650,000 | $ 150,000 | $ 800,000 | | | | | | | | | | | $ 800,000 | |
| 61 | Equipment Rental | Scheduled Replacements | $ 1,010,574 | $ 543,564 | $ 1,554,138 | | | | | | $ 1,554,138 | | | | | | |
| 62 | Equipment Rental | Assetworks Fleet Management Software | $ 115,000 | | $ 115,000 | | | | | | $ 115,000 | | | | | | |
| 63 | Equipment Rental | Operations Center Covered Parking | $ 20,000 | | $ 20,000 | | | | | | $ 20,000 | | | | | | |
| 64 | Equipment Rental | Shop Mezzanine Addition | | $ 15,000 | $ 15,000 | | | | | | $ 15,000 | | | | | | |
| 65 | Equipment Rental | Mini-Excavator | $ 80,000 | | $ 80,000 | $ 16,000 | $ 16,000 | | | | | | | $ 16,000 | $ 16,000 | $ 16,000 | |
| 66 | Equipment Rental | Skid Steer Loader and Implements | $ 175,000 | | $ 175,000 | $ 35,000 | $ 35,000 | | | | | | | $ 35,000 | $ 35,000 | $ 35,000 | |
| 67 | Equipment Rental | 5 Yard Dump Truck Replacement | $ 130,000 | | $ 130,000 | $ 26,000 | $ 26,000 | | | | | | | $ 26,000 | $ 26,000 | $ 26,000 | |
| 68 | Equipment Rental | Compressor Replacement | $ 40,000 | | $ 40,000 | $ 8,000 | $ 8,000 | | | | | | | $ 8,000 | $ 8,000 | $ 8,000 | |
| 69 | Equipment Rental | Brush Chipper Replacement | $ 90,000 | | $ 90,000 | $ 45,000 | $ 45,000 | | | | | | | | | | |
| | | | $ 29,066,556 | $ 37,895,921 | $ 66,962,477 | $ 370,000 | $ 1,872,839 | $ 550,000 | $ 340,500 | $ 3,242,291 | $ 1,704,138 | $ 13,687,709 | $ 35,550,000 | $ 1,009,000 | $ 1,776,000 | $ 6,235,000 | $ 625,000 |